

**Name of meeting:** Health and Adult Social Care Scrutiny Panel

**Date:** 11 November 2021

**Title of report:** Kirklees Care Home Programme Board - Update

**Purpose of report:** To provide members of the Health and Social Care Scrutiny Panel with an update on the work of the Kirklees Care Home Programme Board.

<b>Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?</b>	<b>No</b>
<b>Key Decision - Is it in the <u>Council's Forward Plan (key decisions and private reports)?</u></b>	<b>Not Applicable</b>
<b>The Decision - Is it eligible for call in by Scrutiny?</b>	<b>Not Applicable</b>
<b>Date signed off by <u>Strategic Director</u> &amp; name</b>	Richard Parry 1/11/21
<b>Is it also signed off by the Service Director for Finance?</b>	Not Applicable
<b>Is it also signed off by the Service Director for Legal Governance and Commissioning?</b>	Not Applicable
<b>Cabinet member <u>portfolio</u></b>	Cllr Musarrat Khan

**Electoral wards affected:** All

**Ward councillors consulted:** Not Applicable

**Public or private:** Public. Attached Kirklees Care Home Market Report FINAL is a private document.

**Has GDPR been considered** Yes. there is no personal information contained in this report.

## 1. Summary

The care market has been in a state of change locally and nationally over the past few years. The care home market in particular has been through a period of immense challenge before and during the COVID19 pandemic. The sector has been hit with reduced admissions, increased death rates and increased business costs such as PPE, supporting shielding staff, and recruitment and retention.

Care homes have also not been immune to wider changes in health, social care and housing and there are significant challenges ahead. Financial pressures, technological change and changing expectations of end users have resulted in a need to re-think the way care home provision operates and is commissioned locally.

The slides attached to this paper will update the Health and Adult Social Care Scrutiny Panel on the work and progress of the Kirklees Care Home Board.

## 2. Information required to take a decision

- Not Applicable

## 3. Implications for the Council

- Not Applicable

### • Working with People

Delivering the outcomes for the people living in care homes and their carers is at the centre of this work. The changing shape of case complexity and when people enter care homes has been changing over a number of years.

We want to remove barriers so those requiring support in care homes and providers can develop solutions together and build relationships based on trust to create positive outcomes, with a greater emphasis on tailoring care home options to meet the requirements of a range of individuals, groups, and communities.

As part of the wider work, we are developing different ways to help people live independent lives for as long as possible, especially by enabling people to stay well and healthy in their own home and communities. This means that as people get older, they can continue to remain at home using more of the support already available to them in their community. An important part of our work is preventing problems before they happen and helping people get back to living the way they want after a period of illness or injury.

### • Working with Partners

Care home businesses, their staff as well as partners across the statutory and voluntary health and social care market all have a role to play in ensuring the actions outlined are delivered effectively. The recently formed Kirklees Care Association is a key partner in representing and leading the sector wide change working with the LA and the CCGs.

### • Place Based Working

The age profile of our local population and the expected needs moving forward will mean a local approach will be required in aspects of this work. There are a cohort of people that may require care home support who will want to remain very local to where they live now, keeping local support networks active as people move into a care setting is very important. The report outlines

where over time this demand is expected to manifest, which will have modelling and strategic planning implications for the care market.

Adult social care is increasingly working in a place-based way, the different locality hubs and the work with primary care networks has led to strong relationships with partners and local providers and led to case level outcome improvements across the range of our provision.

A further aspect of place-based working that is core to the work moving forward is making the most of local assets be that land, existing buildings, staff resource or specialist services which will all be important in delivering sustainability in our local care market.

- **Climate Change and Air Quality**

Connected to place-based working as more local care provision is developed there should be less travel by families and carers, some of whom maybe travelling outside Kirklees to visit someone if current models do not adapt.

The clearer picture of demand at a local level should mean providers can make better investment in buildings, it is expected new developments would be significantly more efficient than some current assets.

- **Improving outcomes for children**

While this work is focussed on adult provision, there should be outcomes that improve for young carers as provision is developed reducing the care burden on this cohort.

- **Other (e.g., Legal/Financial or Human Resources)**

- Not Applicable

**Do you need an Integrated Impact Assessment (IIA)?**

- Not Applicable

**4. Consultees and their opinions**

- Not Applicable

**5. Next steps and timelines**

That the Overview and Scrutiny Panel for Health and Adult Social Care takes account of the information presented and considers the next steps it wishes to take.

**6. Officer recommendations and reasons**

That the Panel considers the information provided and determines if any further information or action is required.

**7. Cabinet Portfolio Holder's recommendations**

- Not Applicable

**8. Contact officer(s)**

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**9. Background Papers and History of Decisions**

- Kirklees Care Home Market Report FINAL

**10. Service Director(s) responsible**

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